

Navigating Risk and Regulatory Maze with a Clearer Vision

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# Introduction to Company and Clients



**AxiomSI** 

#### Company and Vision

- Company founded in 1991
- Regional hubs: Singapore, New York, London and 13 other locations around the world, including Israel
- Privately held
- Best regulatory and risk reporting solution
- One global Platform
- Holistic vision V silo approach
- Dynamic data model/no black box
- Flexible, transparent, auditable
- Change Management Platform
- Vendor Independence
- Partnership approach
- Continual re-investment



# **Industry Awards**







Credit Suisse & AxiomSL were named joint winners for the Compliance Risk Technology Implementation of the Year award for 2016 during The Asian Banker Risk Management Awards Programme. Credit Suisse extended its strategic partnership with AxiomSL through the introduction of the Liquidity Coverage Ratio (LCR) liquidity reporting programme at a time when AxiomSL already had an established footprint in the bank's capital reporting space.



Best Implementation at a Sell-Side Firm
Winner
AxiomSI

AxiomSL won the Best Implementation at a Sell-side Firm category in the 2016 Sell-side Technology Awards. The award has been given to AxiomSL for the highly successful implementation of its solution for Bank of England (BOE) statistical reporting requirements at Standard Chartered Bank in London. The BOE solution was implemented at Standard Chartered in six months, allowing the bank to go live one month ahead of schedule.



AxiomSL was voted Best Reporting System Provider by financial services practitioners in the 2015 Waters Rankings. AxiomSL was chosen ahead of 20 other nominees in a competitive category in the annual ranking of financial technology companies, which is organized by Waters magazine. The result was decided by a poll that was only open to practitioners at financial firms.

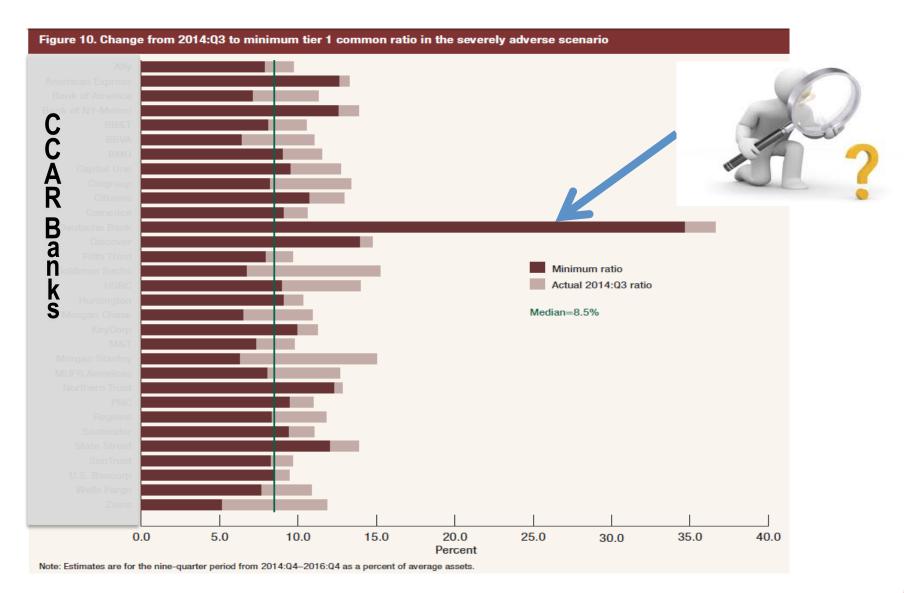


Morgan Stanley

AxiomSL received the "Best Reporting Initiative" Award at the 10th annual American Financial Technology Awards (AFTAs), hosted by Waters Technology. This award recognized AxiomSL for the implementation of its strategic regulatory platform at Morgan Stanley in the USA. The AFTAs recognize excellence in the deployment and management of financial technology within the asset management and investment banking industries.

# Severely Adverse Scenario - 2015





#### BCBS 239 - 14 Principles - Risk Data Aggregation and Reporting



#### Overarching governance and infrastructure

- 1. Governance
- 2. Data architecture & IT infrastructure

#### Risk data aggregation capabilities

- 3. Accuracy and integrity
- 4. Completeness
- 5. Timeliness
- 6. Adaptability

#### Risk reporting practices

- 7. Accuracy
- 8. Comprehensiveness
- 9. Clarity and usefulness
- 10. Frequency
- 11. Distribution

#### Supervisory review, tools & cooperation

- 12. Review
- 13. Remedial actions and supervisory measures
- 14. Home/host cooperation

# Challenges of BCBS 239



Governance and Infrastructure

- The challenge of implementing a strong governance framework, risk data architecture and IT infrastructure.
- Data quality and consistency across different business units is crucial

Data Aggregation • Challenge of aggregating risk and finance data to meet reporting requirements with focus on specific as well as adhoc requirements for internal and external purpose.

Reporting

• Timely reporting whether regulatory or internal is important. The reports should be clear, accurate, comprehensive and consistent across different business units.

Supervisory Review  Ability for supervisors to monitor the banks organisation wide based on the above principals in a timely manner with clear data flow between the banks and the supervisor.







- In Europe many banks have struggled with CRD IV reporting as XBRL functionality does not sit at the heart of their reporting solution
- Bank of Israel would inevitably release regular amendments and updates to the XBRL taxonomy which banks must be quick to adapt
- Access to previous submissions in the version it was submitted during a regulatory audit
- Consolidate data from multiple data sources to ensure it is ready for submission in not just XBRL but other formats such (such as XML) which dominate other countries covering group as well as entity reporting
- Constant change in validation rules need pose a significant challenge for banks who then have to ensure multiple data points are reconciled





- Data in organisations are unstructured. According to experts 80-90% of data is unstructured.
- Accessing huge volumes of data quickly with the ability to access the data at very granular level. Current run times to access relevant data is extremely high.
- Accessing data across complex solutions. Data is distributed across multiple databases and multiple systems. Debugging such huge volumes is a big challenge.
- 4 Ability to segregate and analyse sensitive vs non sensitive data.
- Current infrastructure does not give visibility of data duplications across multiple systems as well as the ability to identify redundant systems / databases

## To meet this challenge banks



- Improve governance structures that enhance monitoring and oversight
- Establish a consistent and sustainable calculation & reporting process
- Increase control over reporting data accuracy and completeness
- Implement a strategic platform for cross border/function regulatory requirements
- Better automation to minimise reliance on manual processes
- Contain the spiralling cost of regulatory and compliance challenges

#### BCBS 239 - Pitfalls





- Expensive pure documentation efforts
  - Remember Sox ?
  - It is often as expensive to build and maintain documentation as it is to improve your systems and architectures.
- Expensive non-integrated analytical tools
  - There are tons of these. They are <u>never</u> kept up and become expensive to maintain. Look for technology platform that provides this for regulatory reporting
- Focusing on the **big data project** and forget what is required now, next week, next month.
  - The BULK of big data projects fail.
  - Start small and expand your data project
- Keeping systems and manual processes that are difficult to maintain



Regulators now have access to more data and insights which expose and lack of join across an organisation ...

So start with the disclosures ... then the data

# Control the

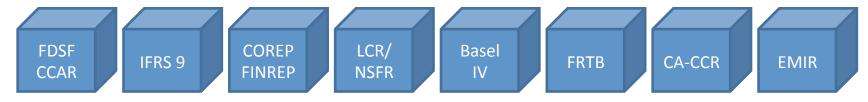


- Start with what the regulators see and review
- Reconcile and confirm reported data
- Recognise that you're not going to remove all the silos
- Recognise that you're not going to fix all the data issues
- Know what you are reporting is plausible
- Don't forget to reconcile with what the board sees.

## Why not start with the data?









#### BIG DATA?

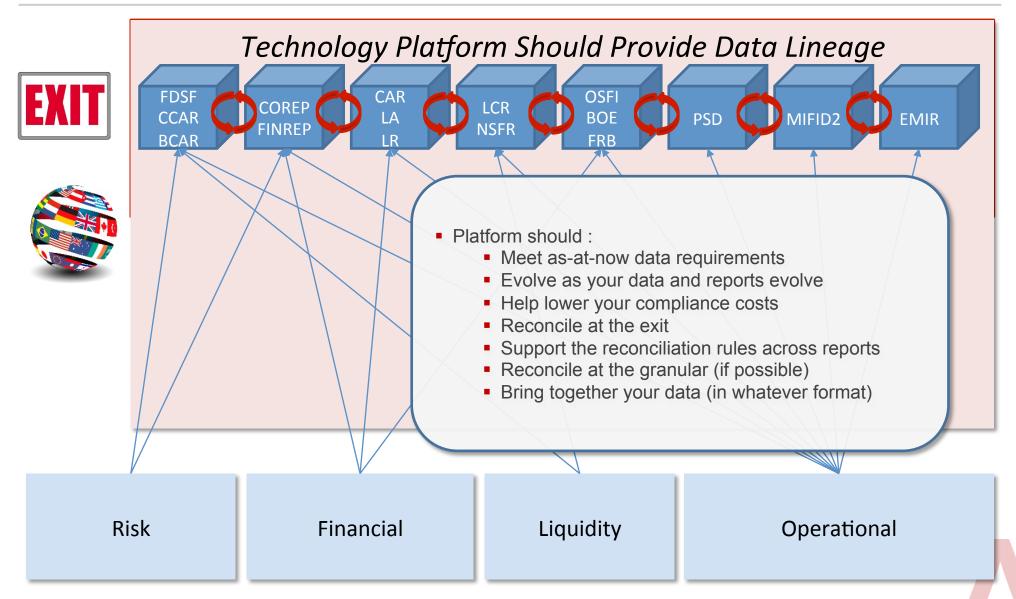
- Reports are always required NOW;
- Deal with the 'as-of-now' data position;
- Reconcile and understand current reporting;
- Recognise that data requirements will always be changing;
- As complexity grows, automation becomes a necessity to manage the volume and granularity of data;
- How would you manage inorganic growth?
- You will never be ready if you focus on long term data strategy.





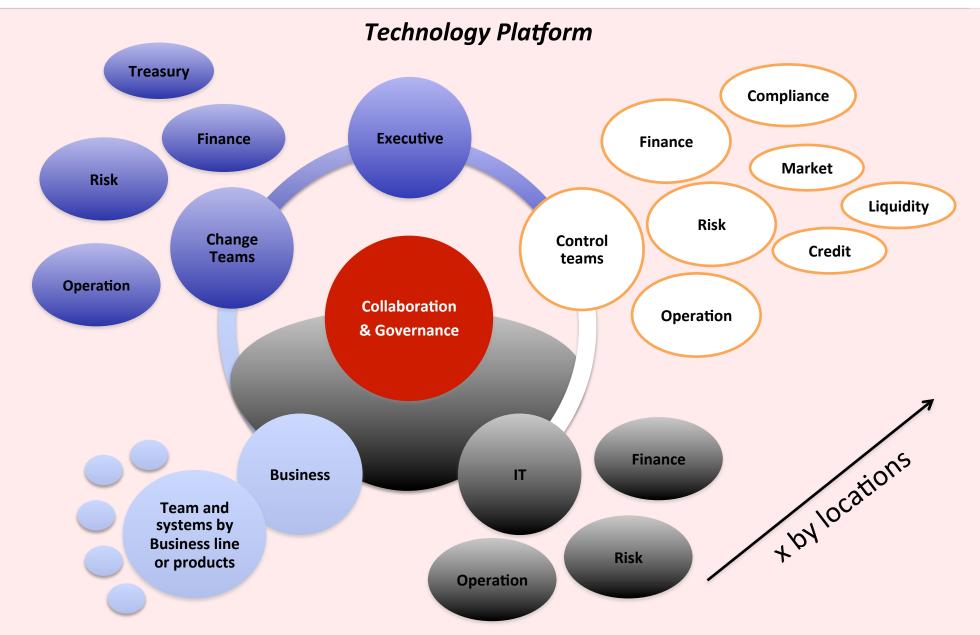
# What do you want from platform?





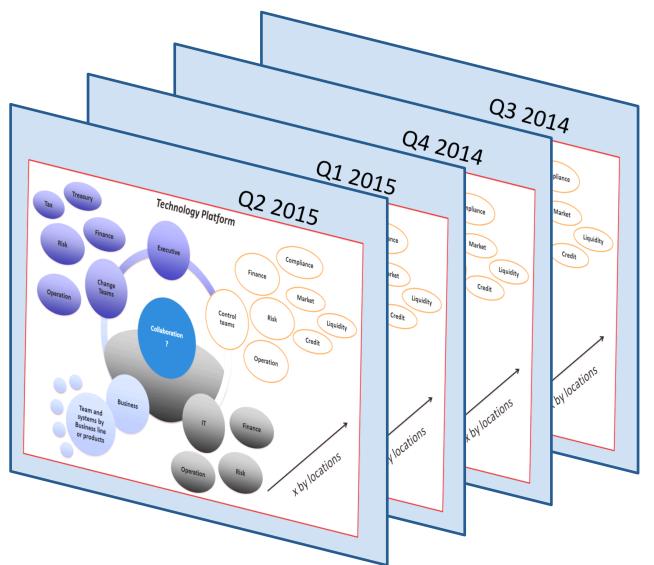
# New requirements requiring greater collaboration





# Platform and architect versioning

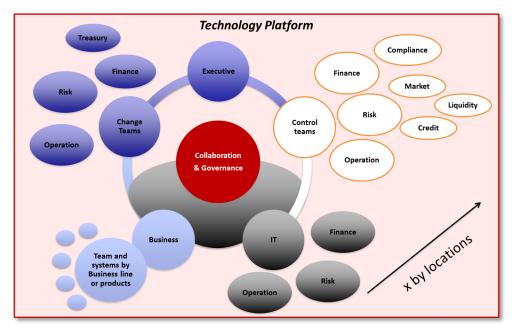


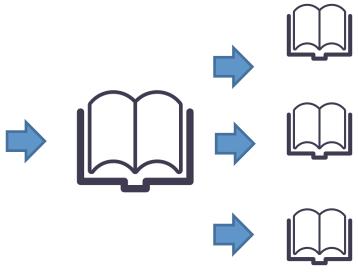


- Beyond go live
  - You need to adapt
  - You need to be able to review
  - You need to manage change
- Framework should evolve as you improve your data infrastructure
- Versioning should cover
  - Reports
  - Mappings
  - Aggregations and disaggregation
  - Data lineage
  - Interpretations
  - Regulatory rules

# Support governance





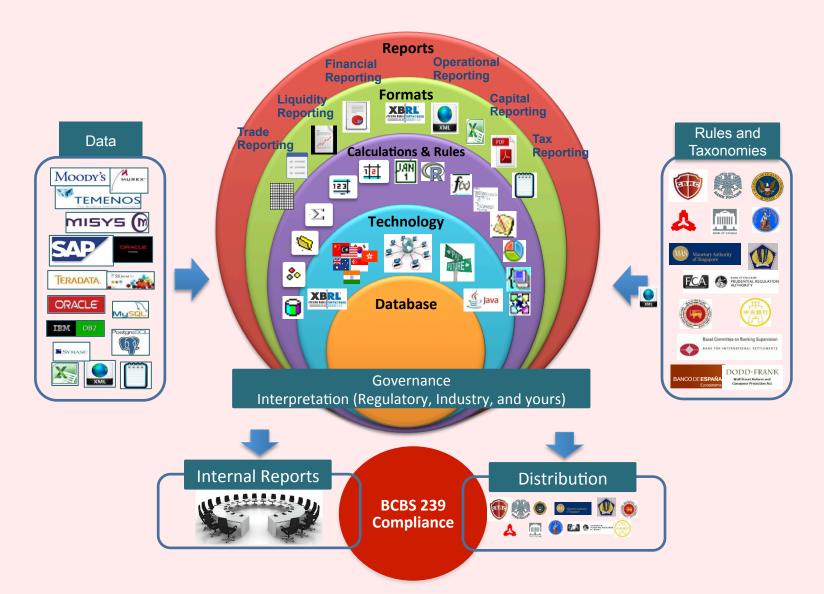


- Regulatory Rules
- Bank Interpretations
- Disclosure commentary

- Interpretations & Rule book report
- Data Owners Review and Sign-off
- Aggregators Review and Sign-off



#### **Technology Platform**



#### Overview



- Start with Exit
- Select a platform that will facilitate
  - Collaboration
  - Version control
  - Accessibility and on-going maintenance
  - Deliver data lineage
  - Reconciles Regulatory and Risk Disclosures
  - Supports governance
  - Build confidence
  - High light inaccuracies
  - Meet change
  - Support Global Coverage
- Support you on your journey



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- ✓ 2. Data architecture & IT infrastructure

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For more information, please visit www.axiomsl.com



# Thank you!

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